#### **ULTRALIFE CORPORATION**

## CORPORATE DEVELOPMENT AND GOVERNANCE COMMITTEE

#### **CHARTER**

The Board of Directors (the "Board of Directors") of Ultralife Corporation (the "Company") had previously established a Governance Committee and a Strategy and Corporate Development Committee. The Board of Directors has now merged the authority and responsibilities of these committees into the Corporate Development and Governance Committee, the authority and responsibilities of which are described in this Corporate Development and Governance Committee Charter (the "Charter").

#### I. PURPOSE OF COMMITTEE

The purposes of the Committee are:

- A. To provide assistance to the Board of Directors in fulfilling its responsibility to the shareholders, potential shareholders and investment community by:
  - Identifying individual candidates for all directorships to be filled by the Board of directors or by the shareholders;
  - Developing and recommending to the Board of Directors a set of corporate governance principles applicable to the Company; and
  - Otherwise taking a leadership role in shaping the corporate governance of the Company
- B. To work with the Company's management to develop corporate strategy;
- To review and recommend merger and acquisition opportunities and transactions proposed by the Company's management, and to review and monitor progress of recent acquisitions;
- D. To review and recommend strategic investment transactions proposed by the Company's management;
- E. To propose the assessment of potential acquisitions and mergers; and
- F. To perform and carry out the other responsibilities set forth in this Charter.

# II. SIZE, COMPOSITION, QUALIFICATIONS AND OPERATION OF COMMITTEE

#### Size, Composition and Qualifications

The Committee shall be comprised of three or more members of the Board of Directors, each of whom is determined by the Board of Directors to be "independent" in accordance with the rules of Nasdaq and the Securities and Exchange Commission. Additionally, no Director may serve on the Committee unless he or she is a "Non-Employee Director" for purposes of Rule 16b-3 under the Securities Exchange Act of 1934, as amended.

## Appointment and Removal

The members of the Committee shall be appointed by the Board of Directors and shall serve until such member's successor is duly elected and qualified or until such member's earlier resignation or removal. The members of the Committee may be removed, with or without cause, by a majority vote of the Board of Directors.

#### Committee Chair

The Chair of the Committee shall be elected by the full Board of Directors. The Chair shall be entitled to cast a vote to resolve any ties. The Chair will chair all regular sessions of the Committee and set the agendas for Committee meetings.

# **Delegation to Subcommittees**

In fulfilling its responsibilities, the Committee shall be entitled to delegate any or all of its responsibilities to a subcommittee of the Committee.

#### III. MEETINGS

The Committee shall meet at least two times annually, or more frequently as circumstances dictate. The Chair of the Board or any member of the Committee may call meetings of the Committee. All meetings of the Committee may be held in person, telephonically or in any other manner in which the Board of Directors is permitted to meet under the Company's By-laws or applicable law; provided, however, that the Committee shall meet in person at least once a year.

The Committee may invite to its meetings any Director, management of the Company and such other persons as it deems appropriate in order to carry out its responsibilities. The Committee may also exclude from its meetings any persons it deems appropriate in order to carry out its responsibilities. All non-management Directors who are not members of the Committee may attend meetings of the Committee but may not vote.

A majority of the members of the Committee shall constitute a quorum. The Committee shall act on the affirmative vote of a majority of the members present at the meeting at which a quorum is present. The Committee also may act by unanimous written consent in lieu of a meeting. The Chair shall be entitled to cast a vote to resolve any ties on matters presented to the Committee.

## IV. RESPONSIBILITIES AND REPORTING

The following functions shall be the common activities of the Committee in carrying out its responsibilities outlined in Section I of this Charter. These functions should serve as a guide with the understanding that the Committee may carry out additional functions and adopt additional policies and procedures as may be appropriate in light of changing business, legislative, regulatory, legal or other conditions. The Committee also shall carry out any other responsibilities and duties delegated to it by the Board of Directors from time to time related to the purposes of the Committee outlined in Section I of this Charter.

The Committee is empowered to study or investigate any matter of interest or concern that the Committee deems appropriate, so long as the Committee is acting within the scope of its purpose. In connection therewith, the Committee shall have the sole authority to retain outside counsel or other experts for this purpose, including the authority to approve the fees payable to such counsel or experts and any other terms of engagement.

# Board Selection, Composition and Evaluation

- 1. Establish criteria in accordance with the Board's governance principles for the selection of new Directors to serve on the Board of Directors.
- 2. Identify individuals believed to be qualified as candidates to serve on the Board of Directors and recommend that the Board of Directors select the candidates for all directorships to be filled by the Board of Directors or by the stockholders at an annual or special meeting.
  - Annually review and recommend the slate of Directors to the full Board of Directors. Consider matters relating to the retirement of Board members. In the case of vacancy (vacancies) on the Board of Directors, recommend nominees to the Board of Directors.
- 3. Conduct all necessary and appropriate inquiries into the backgrounds and qualifications of possible candidates. In that connection, the Committee shall have sole authority to retain and to terminate any search firm to be used to assist it in identifying candidates to serve as Directors of the Company, including sole authority to approve the fees payable to such search firm and any other terms of retention.
- 4. Consider questions of independence and possible conflicts of interest of members of the Board of Directors and executive officers.
- 5. Review and make recommendations, as the Committee deems appropriate and in accordance with the Board's governance principles, regarding the composition and size of the Board of Directors in order to ensure the Board has the requisite expertise and its membership consists of persons with sufficiently diverse and independent backgrounds.
- 6. Oversee, at least annually, and as circumstances otherwise dictate, the evaluation of the Board of Directors in accordance with the Board's governance principles. Receive and review from the Compensation and Management Committee the annual evaluation of the CEO.
- 7. Review and recommend to the full Board of Directors compensation of outside Directors.

# Committee Selection, Composition and Evaluation

- 8. a. Establish, monitor and recommend the purpose, structure and operations of the various committees of the Board of Directors, the qualifications and criteria for membership on each committee of the Board, a Chair of the Board, the Directors to serve as Chairs of the various committees and, as circumstances dictate, make any recommendations regarding periodic rotation of Directors among the committees and impose any term limitations of service on any Board committee.
  - b. Periodically review the charters of the various committees of the Board.

# Corporate Governance

9. Develop and recommend to the Board of Directors a set of corporate governance principles and keep abreast of developments with regard to corporate governance to enable the Committee to make recommendations to the Board of Directors in light of such developments as may be appropriate.

## Continuity / Succession Planning Process

10. Recommend the Chief Executive Officer continuity planning process to the Board.

# Corporate Development Responsibilities

- 11. Assist with corporate strategy development and recommend the Company management's strategic plan to the Board of Directors.
- 12. Review acquisition and divestiture strategies with the Company's management.
- 13. Recommend acquisition strategies and candidates to the Board of Directors, as appropriate.
- 14. Have full access to the Company's management and/or employees as necessary to carry out its responsibilities.
- 15. Assist with post acquisition integration and business development opportunities.
- 16. Have all such other rights and powers as may be lawfully delegated to it by the Board of Directors.
- 17. Perform any other activities consistent with this Charter, the Company's Certificate of Incorporation and By-laws and applicable law, as the Committee deems appropriate or as requested by the Board of Directors.

## Reports

- 18. Report regularly to the Board of Directors (i) following meetings of the Committee, (ii) with updated status of all proposed acquisitions, divestitures and investments the Committee may deem appropriate, (iii) with respect to such recommendations as the Committee may deem appropriate and (iv) with respect to such other matters as are relevant to the Committee's discharge of its responsibilities. The report to the Board of Directors may take the form of an oral report by the Chair or any other member of the Committee designated by the Committee to make such report.
- 19. Maintain minutes of meetings and activities of the Committee and distribute to members of the Board.

# V. ANNUAL PERFORMANCE EVALUATION

The Committee shall perform a review and evaluation, at least annually, of the performance of the full Board of Directors as a whole, of the performance of each of the Committees, and of this Committee and its members, including a review of the Committee's compliance with this Charter. In addition, the Committee shall review and reassess, at least annually, the adequacy of this Charter and recommend to the Board of Directors any improvements to this Charter that the Committee considers necessary or valuable. The Committee shall conduct such evaluations and reviews in such manner as it deems appropriate.