UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 8-K

CURRENT REPORT Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

November 8, 2024

Date of Report (Date of Earliest Event Reported)

ULTRALIFE CORPORATION

(Exact name of registrant as specified in its charter)

Delaware (State of incorporation)

000-20852 (Commission File Number)

16-1387013 (IRS Employer Identification No.)

2000 Technology Parkway, Newark, New York 14513

(Address of principal executive offices) (Zip Code)

(315) 332-7100

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol	Name of each exchange on which registered
Common Stock, \$0.10 par value per share	ULBI	NASDAQ Stock Market
Check the appropriate box below if the Form 8-K filing following provisions (see General Instruction A.2. below	-	e filing obligation of the registrant under any of the
☐ Written communications pursuant to Rule 425 und	ler the Securities Act (17 CFR 230.425)	
□ Soliciting material pursuant to Rule 14a-12 under	the Exchange Act (17 CFR 240.14a-12)	
☐ Pre-commencement communications pursuant to F	Rule 14d-2(b) under the Exchange Act (1	7 CFR 240.14d-2(b))
☐ Pre-commencement communications pursuant to F	Rule 13e-4(c) under the Exchange Act (1	7 CFR 240.13e-4(c))
Indicate by check mark whether the registrant is an em- Securities Exchange Act of 1934. Emerging Growth Co		ale 405 of the Securities Act of 1933 or Rule 12b-2 of the
If an emerging growth company, indicate by check man or revised financial accounting standards provided purs	· ·	the extended transition period for complying with any new act. \Box

Item 2.02 Results of Operations and Financial Condition

On November 8, 2024, Ultralife Corporation issued a press release regarding the financial results for its third quarter ended September 30, 2024. A copy of this press release is attached hereto as Exhibit 99.1 and is incorporated herein by this reference.

Item 9.01 Financial Statements, Pro Forma Financials and Exhibits

(d) Exhibits.

Exhibit	
Number	Exhibit Description
99.1	Press Release of Ultralife Corporation dated November 8, 2024
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

ULTRALIFE CORPORATION Date: November 8, 2024

By: /s/ Philip A. Fain
Philip A. Fain

Chief Financial Officer and Treasurer



Ultralife Corporation Reports Third Quarter Results

NEWARK, N.Y. – November 8, 2024 -- Ultralife Corporation (NASDAQ: ULBI) reported operating results for the third quarter ended September 30, 2024 as follows:

- Sales of \$35.7 million compared to \$39.5 million for the 2023 third quarter, including 1.9% growth in Battery & Energy Products sales and a 58.2% decrease in Communications Systems sales
- Gross profit of \$8.7 million, or 24.3% of revenue, compared to \$9.8 million, or 24.8% of revenue, for the 2023 third quarter
- Operating income of \$0.5 million, including legal fees and other costs of \$0.3 million directly related to the acquisition of Electrochem Solution, Inc., compared to \$2.1 for the 2023 third quarter
- GAAP EPS of \$0.02 compared to \$0.08 for the 2023 third quarter
- Debt reduction of \$4.1 million, or 33.4%, to \$8.0 million from \$12.1 million at the end of the second quarter, and representing a \$17.2 million, or 68.2%, reduction over the last two quarters

"Ultralife's third quarter results were weighed down by the timing of expected larger purchase orders for our Communications Systems segment and by the muted growth for our Battery & Energy Products segment due to some supply chain timing and customers' requests delaying orders into the fourth quarter and first half of 2025. While we are not satisfied with these results, they do illustrate how fluctuations in order timing and periodic disruptions in our supply chain can impact our business on a short-term basis," said Mike Manna, President and Chief Executive Officer. "I am thrilled we completed our acquisition of Electrochem on October 31st. We look forward to implementing our integration playbook to advance our strategy of more fully realizing the operating leverage of our business model through scale and manufacturing cost efficiencies, while creating highly attractive opportunities to further drive revenue growth through heightened cross-selling and extending our reach into underserved adjacent markets."

Third Quarter 2024 Financial Results

Revenue was \$35.7 million compared to revenue of \$39.5 million for the third quarter of 2023. Battery & Energy Products sales increased 1.9% to \$32.5 million, compared to \$31.9 million last year, reflecting increases of 28.9% in government/defense sales and 1.5% in oil & gas market sales, partially offset by a 12.4% decrease in medical battery sales and a 10.9% decline in other industrial market sales. Communications Systems sales decreased 58.2% to \$3.2 million compared to \$7.6 million for the same period last year, attributable to shipments in the prior year of vehicle-amplifier adaptors to a global defense contractor for the U.S. Army and of integrated systems of amplifiers and radio vehicle mounts to a major international defense contractor. Our total backlog exiting the third quarter was \$78.0 million.

Gross profit was \$8.7 million, or 24.3% of revenue, compared to \$9.8 million, or 24.8% of revenue, for the same quarter a year ago. Battery & Energy Products' gross margin increased 50 basis points to 24.7%, compared to 24.2% last year, primarily due to higher cost absorption resulting from higher factory volume in our Newark, NY facility, partially offset by inefficiencies caused by delays in the receipt of some raw material components. Communications Systems gross margin was 20.1% compared to 27.0% last year, due to lower production volume and unfavorable product mix.

Operating expenses were \$8.2 million, compared to \$7.6 million for the 2023 third quarter, reflecting investments in new product development, the addition of sales resources to support future growth, and the recognition of legal and other fees recognized in the period directly relating to the signing of the stock purchase agreement on September 27th to acquire Electrochem Solutions, Inc. Operating expenses were 22.9% of revenue compared to 19.3% of revenue for the year-earlier period.

Operating income was \$0.5 million compared to \$2.1 million last year. Driven by the 58.2% decline in Communications Systems sales and one-time acquisition costs, operating margin decreased to 1.4% compared to 5.4% last year.

Net income was \$0.3 million or \$0.02 per diluted share on a GAAP basis, compared to \$1.3 million or \$0.08 per diluted share for the third quarter of 2023.

Adjusted EBITDA was \$1.9 million for the third quarter of 2024, or 5.4% of sales, compared to \$3.5 million, or 8.8% of sales, for the year-earlier period.

See the "Non-GAAP Financial Measures" section of this release for a reconciliation of adjusted EPS to EPS and adjusted EBITDA to net income attributable to Ultralife Corporation.

About Ultralife Corporation

Ultralife Corporation serves its markets with products and services ranging from power solutions to communications and electronics systems. Through its engineering and collaborative approach to problem solving, Ultralife serves government/defense and commercial customers across the globe.

Headquartered in Newark, New York, the Company's business segments include Battery & Energy Products and Communications Systems. Ultralife has operations in North America, Europe and Asia. For more information, visit www.ultralifecorporation.com.

Conference Call Information

Ultralife will hold its third quarter earnings conference call today at 8:30 AM ET.

To ensure a fast and reliable connection to our investor conference call, we now require participants dialing in by phone to register using the following link prior to the call: https://register.vevent.com/register/BI08b0baed0c3b4c4c932b669a039e555d. This will eliminate the need to speak with an operator. Once registered, dial-in information will be provided along with a personal identification number. Should you register early and misplace your details, you can simply click back on this same link at any time to register and view this information again. A live webcast of the conference call will be available to investors in the Events & Presentations section of the Company's website at http://investor.ultralifecorporation.com. For those who cannot listen to the live broadcast, a replay of the webcast will be available shortly after the call at the same location.

This press release may contain forward-looking statements based on current expectations that involve a number of risks and uncertainties. The potential risks and uncertainties that could cause actual results to differ materially include uncertain global economic conditions, reductions in revenues from key customers, delays or reductions in U.S. and foreign military spending, acceptance of our new products on a global basis, and disruptions or delays in our supply of raw materials and components due to business conditions, global conflicts, weather or other factors not under our control. The Company cautions investors not to place undue reliance on forward-looking statements, which reflect the Company's analysis only as of today's date. The Company undertakes no obligation to publicly update forward-looking statements to reflect subsequent events or circumstances. Further information on these factors and other factors that could affect Ultralife's financial results is included in Ultralife's Securities and Exchange Commission (SEC) filings, including the latest Annual Report on Form 10-K.

ULTRALIFE CORPORATION AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS

(Dollars in Thousands) (Unaudited)

ASSETS

	Sep	otember 30, 2024	De	ecember 31, 2023
Current Assets:				
Cash	\$	6,774	\$	10,278
Trade Accounts Receivable, Net		27,754		31,761
Inventories, Net		43,994		42,215
Prepaid Expenses and Other Current Assets		7,908		5,949
Total Current Assets	<u> </u>	86,430		90,203
Property, Plant and Equipment, Net		20,245		21,117
Goodwill		37,792		37,571
Other Intangible Assets, Net		14,487		15,107
Deferred Income Taxes, Net		9,125		10,567
Other Non-Current Assets		4,361		3,711
Total Assets	\$	172,440	\$	178,276
LIABILITIES AND STOCKHOLDERS' EQUITY				
Current Liabilities:				
Accounts Payable	\$	12,681	\$	11,336
Current Portion of Long-Term Debt		2,000		2,000
Accrued Compensation and Related Benefits		2,631		3,115
Accrued Expenses and Other Current Liabilities		8,892		7,279
Total Current Liabilities		26,204		23,730
Long-Term Debt, Net		5,888		23,624
Deferred Income Taxes		1,626		1,714
Other Non-Current Liabilities		4,093		3,781
Total Liabilities		37,811		52,849
Stockholders' Equity:				
Common Stock		2,106		2,078
Capital in Excess of Par Value		191,582		189,160
Accumulated Deficit		(34,636)		(40,754)
Accumulated Other Comprehensive Loss		(3,084)		(3,660)
Treasury Stock		(21,492)		(21,492)
Total Ultralife Equity		134,476		125,332
Non-Controlling Interest		153		95
Total Stockholders' Equity		134,629		125,427
Total Liabilities and Stockholders' Equity	\$	172,440	\$	178,276

ULTRALIFE CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF INCOME

(In Thousands Except Per Share Amounts) (Unaudited)

	Three-Month Period Ended			Nine-Month Period Ended				
	•	otember 30, 2024	•	otember 30, 2023	Se	eptember 30, 2024	Se	ptember 30, 2023
Revenues:								
Battery & Energy Products	\$	32,529	\$	31,919	\$	104,201	\$	94,250
Communications Systems		3,165		7,569		16,403		19,846
Total Revenues		35,694		39,488		120,604		114,096
Cost of Products Sold:								
Battery & Energy Products		24,482		24,191		77,215		72,467
Communications Systems		2,530		5,523		11,674		13,831
Total Cost of Products Sold		27,012		29,714		88,889		86,298
Gross Profit		8,682		9,774		31,715		27,798
Operating Expenses:								
Research and Development		2,101		1,869		5,854		5,679
Selling, General and Administrative		6,070		5,770		17,370		16,293
Total Operating Expenses		8,171		7,639		23,224		21,972
Operating Income		511		2.135		8,491		5,826
Other (Expense) Income		(158)		(386)		(685))		178
Income Before Income Taxes		353		1,749		7,806		6,004
Income Tax Provision		74		446		1,630		1,688
Net Income		279		1,303		6,176		4,316
Net Income (Loss) Attributable to Non-Controlling Interest		21		(27)		58		(8)
Net Income Attributable to Ultralife Corporation	\$	258	\$	1,330	\$	6,118	\$	4,324
Net Income Per Share Attributable to Ultralife Common Shareholders –								
Basic	\$.02	\$.08	\$.37	\$.27
Net Income Per Share Attributable to Ultralife Common Shareholders – Diluted	\$.02	\$.08	\$.37	\$.27
Weighted Average Shares Outstanding – Basic		16,625		16,238	_	16,530		16,172
Weighted Average Shares Outstanding – Diluted		16,874		16,303		16,742		16,174

Non-GAAP Financial Measures

Adjusted EBITDA

In evaluating our business, we consider and use adjusted EBITDA, a non-GAAP financial measure, as a supplemental measure of our operating performance in addition to U.S. Generally Accepted Accounting Principles ("GAAP") financial measures. We define adjusted EBITDA as net income attributable to Ultralife Corporation before net interest expense, provision (benefit) for income taxes, depreciation and amortization, and stock-based compensation expense, plus/minus expense/income that we do not consider reflective of our ongoing continuing operations. We reconcile adjusted EBITDA to net income attributable to Ultralife Corporation, the most comparable financial measure under GAAP. Neither current nor potential investors in our securities should rely on adjusted EBITDA as a substitute for any GAAP measures and we encourage investors to review the following reconciliation of adjusted EBITDA to net income attributable to Ultralife Corporation.

ULTRALIFE CORPORATION AND SUBSIDIARIES CALCULATION OF ADJUSTED EBITDA (Dollars in Thousands) (Unaudited)

	Three-Month Period Ended			Nine-Month	od Ended			
	September 30, 2024			otember 0, 2023	September 30, 2024		September 30, 2023	
Net Income Attributable to Ultralife Corporation	\$	258	\$	1,330	\$ 6,118	\$	4,324	
Adjustments:								
Interest Expense, Net		173		586	1,111		1,450	
Income Tax Provision		74		446	1,630		1,688	
Depreciation Expense		765		760	2,294		2,282	
Amortization Expense		229		227	684		663	
Stock-Based Compensation Expense		170		131	490		424	
Cyber-Insurance Policy Deductible		-		-	-		100	
One-Time Acquisition Costs		250		-	250		-	
Adjusted EBITDA	\$	1,919	\$	3,480	\$ 12,577	\$	10,931	

Adjusted Earnings Per Share

In evaluating our business, we consider and use adjusted EPS, a non-GAAP financial measure, as a supplemental measure of our business performance. We define adjusted EPS as net income attributable to Ultralife Corporation excluding the provision (benefit) for deferred income taxes divided by our weighted average shares outstanding on both a basic and diluted basis. We believe that this information is useful in providing period-to-period comparisons of our results by reflecting the portion of our tax provision that will be predominantly offset by our U.S. net operating loss carryforwards and other tax credits for the foreseeable future. We reconcile adjusted EPS to EPS, the most comparable financial measure under GAAP. Neither current nor potential investors in our securities should rely on adjusted EPS as a substitute for any GAAP measures and we encourage investors to review the following reconciliation of adjusted EPS to EPS and net income attributable to Ultralife Corporation.

ULTRALIFE CORPORATION AND SUBSIDIARIES CALCULATION OF ADJUSTED EPS (In Thousands Except Per Share Amounts) (Unaudited)

Three-	M	onth	Peri	hoi	Ended

		S	mber 30, 202		September 30, 2023							
	Am	ount		Per Basic Share		Per Diluted Share		Amount		Per Basic Share		Per Diluted Share
Net Income Attributable to Ultralife												
Corporation	\$	258	\$.02	\$.02	\$	1,330	\$.08	\$.08
Deferred Tax Provision (Benefit)		(99)		(.01)		(.01)		357		.02		.02
Adjusted Net Income	\$	159	\$.01	\$.01	\$	1,687	\$.10	\$.10
Weighted Average Shares Outstanding				16,625		16,874				16,238		16,303

Nine-Month Period Ended

					1	VIIIC-IVIOIICII I	CITOU	Enucu					
	September 30, 2024							September 30, 2023					
	Amount		Per Basic Share		Per Diluted Share		Amount			Per Basic Share		Per Diluted Share	
Net Income Attributable to Ultralife									'			_	
Corporation	\$	6,118	\$.37	\$.37	\$	4,324	\$.27	\$.27	
Deferred Tax Provision		1,295		.08		.07		1,245		.07		.07	
Adjusted Net Income		7,413	\$.45	\$.44	\$	5,569	\$.34	\$.34	
Weighted Average Shares Outstanding				16,530		16,742				16,172		16,174	

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